

LINCOLN COUNTY BOARD OF COMMISSIONERS

2023 YEAR IN REVIEW

(Month-by-Month Packet Analysis)

JANUARY 2023

Key Themes

- Organizational transition into new Board term
- Budget execution phase (mid-biennium management)
- Routine contract and intergovernmental approvals
- Public safety and HHS operational continuity

Financial Activity Snapshot

- Grant agreements (OHA and other state pass-through funding)
- Contract renewals and service agreements
- Routine budget adjustments

Governance Notes

- Establishment of Board structure and committee assignments
 - Consent calendar heavy with operational continuity items
-

FEBRUARY 2023

Key Themes

- Public Health grant administration
- Infrastructure & facilities management
- Workforce and staffing approvals
- Community services coordination

Financial Activity Snapshot

- Additional OHA and state-funded health agreements

- Professional services contracts
- Equipment and infrastructure support agreements

Governance Observations

- Continued reliance on state and federal pass-through funding
 - Growing complexity in compliance documentation
-

MARCH 2023

Key Themes

- Land use & planning matters
- Public Works operational activity
- Intergovernmental coordination
- Emergency preparedness oversight

Financial Activity

- Road and infrastructure-related agreements
- Planning and environmental compliance items

Organizational Notes

- Public safety and HHS departments continue large operational footprint
-

APRIL 2023

Key Themes

- Budget preparation cycle begins
- Program performance updates
- Technology and systems contracts
- Property-related matters

Financial Activity

- Capital and equipment contracts

- Health and behavioral health agreements
- IT software and service renewals

Governance Pattern

- Increasing software reliance (scheduling, records, compliance systems)
-

MAY 2023

Key Themes

- Budget Committee engagement
- Public hearings related to fiscal planning
- Grant awards and renewals

Financial Activity

- Supplemental budget actions
- State & federal health-related grants
- Contractual services expansion

Structural Observations

- Heavy administrative coordination between Finance and HHS
 - Multi-layered funding streams emerging
-

JUNE 2023

Key Themes

- Budget adoption
- Capital planning
- Emergency management coordination

Financial Activity

- Biennial budget formal adoption
- Fund balancing and resolution approvals

- Intergovernmental agreements

Governance Impact

- Finalization of fiscal roadmap for remainder of 2023
 - Reinforcement of compliance reporting structure
-

JULY 2023

Key Themes

- Mid-year operational adjustments
- Public safety updates
- HHS program expansions
- IT and records modernization

Financial Activity

- OHA Grant Agreement (Healthier Together Oregon – \$10,000)
- Behavioral health support agreements
- Clinical staffing contracts

Governance Notes

- Federal CFDA-linked funding acceptance
 - Contractual oversight complexity increasing
-

AUGUST 2023

Key Themes

- Public health strategic alignment
- Community health improvement planning
- Facilities and infrastructure

Financial Activity

- State health grants

- Contract service line items
- Administrative compliance reporting

Risk Exposure Notes

- Federal grant compliance requirements
 - Reporting deadlines and financial tracking
-

SEPTEMBER 2023

Key Themes

- Public safety property transactions
- Real estate purchases
- Public Works operations

Financial Activity

- Property acquisition approvals
- Emergency services infrastructure
- Equipment upgrades

Governance Observation

- Executive sessions frequently used for real property matters (ORS 192.660(e))
-

OCTOBER 2023

Key Themes

- Personnel recognition
- Winter shelter funding
- Behavioral health partnerships
- ARPA-related adjustments

Financial Activity

- OHA Healthy Together Oregon funding

- Shelter agreements
- Medical staffing contracts
- Advertising and outreach contracts

Governance Pattern

- Continued high volume of consent calendar documentation
 - Interagency coordination intensifies
-

NOVEMBER 2023

Key Themes

- Supplemental budget hearing
- Competitive bidding exemptions (communications infrastructure)
- Veteran Services recognition (Operation Green Light)

Financial Activity

- Microwave dish communications upgrade
- Public health funding administration
- Lease agreements
- Youth Tides respite bed agreement

Structural Notes

- Increased reliance on communications infrastructure
 - Continued external contracting for health staffing
-

DECEMBER 2023

Key Themes

- Year-end fiscal adjustments
- Organizational performance wrap-up
- Administrative oversight

- Property and real estate follow-up

Financial Activity

- End-of-year budget adjustments
- Intergovernmental agreement amendments
- OHA amendments and extensions

Governance Observations

- Year closed with high contract and grant volume
 - Significant cross-agency financial complexity
-

2023 YEAR-END GOVERNANCE THEMES

1 Financial Velocity

- Multiple state and federal grant streams
- Frequent OHA agreements
- Contract-heavy consent calendars
- Property acquisition approvals
- Capital infrastructure investment

2 Public Health Dominance

- Behavioral health expansion
- CHIP (Community Health Improvement Plan) alignment
- Grant-funded staffing and compliance reporting

3 Public Safety & Infrastructure

- Sheriff's Office modernization
- Communications infrastructure
- Road and facility investments
- Property purchases

4 Administrative & Structural Complexity

- Heavy use of intergovernmental agreements
- Growing technology reliance
- Increased compliance documentation
- Executive sessions for real estate & legal matters

5 Organizational Scale

- 500+ employees
 - \$180M+ budget environment
 - Multi-layered state/federal dependency
 - Continuous operational tempo (24/7 services)
-

What 2023 Demonstrates

- The Board functions as a high-volume governance review body.
- Consent calendars move substantial operational material.
- Public health and safety dominate fiscal exposure.
- Technology and compliance burdens increased.
- Administrative centralization continued evolving.